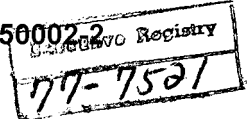




DEPARTMENT OF THE ARMY
US ARMY WAR COLLEGE
CARLISLE BARRACKS, PENNSYLVANIA 17013



IN REPLY REFER TO:

Office of the Commandant

3 MAY 1977

Admiral Stansfield Turner
Director, Central Intelligence
CIA Headquarters
Washington, DC 20505

Dear Admiral Turner:

As you may know, the Army War College concludes each academic year with a seminar to address the major issues facing the United States relative to national security, broadly defined. This year's Seminar will be held here at Carlisle Barracks, Pennsylvania during the period 6 through 10 June 1977.

To broaden the perspectives of our students, we traditionally invite 120-130 representative citizens, young and old, of widely varying backgrounds, interests, fields, ethnic origins, and political persuasions, from all parts of our country. This year we will have representatives from government, labor, law, religion, social and professional organizations, the media, education, science, and others. As you might imagine, the diverse views of this gathering provide for lively and candid discussion, for learning both on their part and that of our students, and, in a very real sense, "keeping in touch with the people" as the President has said he wishes to do. Altogether we will have about 430 students, guests and faculty as participants.

We currently plan to devote Wednesday, 8 June to international issues which impact on the development of national security policy, and we would like to start the program with a major address starting at 0900 hours. On behalf of our guests, students, and faculty, I cordially invite you to present that address. It is an important one to us indeed, and you are extremely well qualified by experience, commitment, and now by position, to deliver it.

A proposed topic for your presentation is "National Security and the International Environment," and a suggested scope is at inclosure 1 along with the tentative slate of speakers we plan to invite. Obviously, we shall be glad to have you choose any relevant topic and scope you wish.

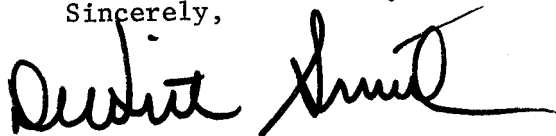
Office of the Commandant

3 MAY 1977

Inclosure 2 is a proposed itinerary for your visit and inclosure 3 is a Prospectus for additional information on the Seminar. We would be delighted if your schedule would permit you to come the afternoon before and have dinner with us. Otherwise, there is time for you to fly up in the morning and to remain for lunch, or depart, as your schedule requires.

These seminars have always been worthwhile. The clash of perspectives, the ideas developed, and the consideration of views from many segments of our society contribute significantly to the growth of our students who are certain to occupy senior positions within the defense establishment in the years just ahead. Additionally, our guests usually depart with a new appreciation for the level of concern that we of the military have for the views and aspirations of our entire society. Should you be able to participate in this endeavor, you will find it both interesting and worthwhile, the degree of its success would be greatly enhanced by your contribution, and I would be personally grateful.

Sincerely,



3 Incl
as

DeWITT C. SMITH, JR.
Major General, USA
Commandant

PS All NSS participants will be cleared for information
at the SECRET level.

XR 75-4358

Army War College

13 MAY 1977

Dear DeWitt,

Thanks so much for asking me to address the students of the Army War College on the 8th of June. Unfortunately, my schedule for that week is already full so I must regretfully decline.

In any event, my best wishes for a successful seminar.

Yours,



STANSFIELD TURNER

Major General DeWitt C. Smith, Jr., USA
Commandant
U.S. Army War College
Carlisle Barracks, Pennsylvania 17013

1 - DD CI }
1 - DDA } per B.C.E.
1 - D/OTR } 13 MAY

EXECUTIVE REGISTRY FILE

Army War College

PROPOSED ITINERARY

Director, Central Intelligence

Option 1

Tuesday, 7 June 1977

1600 Arrive Carlisle Barracks
1900 Informal Dinner with Commandant

Wednesday, 8 June 1977

0900-0945 Deliver Main Address
1015-1100 Plenary Session
1200-1330 Luncheon
1330 Departure

Option 2

Wednesday, 8 June 1977

0830 Arrive Carlisle Barracks
0900-0945 Deliver Main Address
1015-1100 Plenary Session
1200-1330 Luncheon
1330 Departure

Option 3

Wednesday, 8 June 1977

0830 Arrive Carlisle Barracks
0900-0945 Deliver Main Address
1015-1100 Plenary Session
1100 Departure

PROPOSED SPEAKERS AND TOPICS

For the 23d Annual National Security Seminar

Tuesday, 7 June 1977

The Honorable John Tower: The Nation's Welfare and National Security.

A discussion of current domestic issues which are significant to the strength and well-being of the nation. Discussion might include a review of the new administration's priorities and initiatives which may alter the nation's domestic foundation for national security policy.

Wednesday, 8 June 1977

Admiral Stansfield Turner: National Security and the International Environment.

An assessment of major international issues which impact on the development of national security policy. Discussion might include mutual defense and support agreements, economic and social factors which tend to create international stress, and current problems which require resolution on a priority basis.

Thursday, 9 June 1977

The Honorable Clifford L. Alexander, Jr.: Maintaining the United States Army.

A discussion of current and future influences which have an impact upon the ability of the United States to raise and maintain an Army. Discussion might include the major problem areas in manpower procurement and retention, equipment and facilities modernization, and morale and welfare of personnel.

Friday, 10 June 1977

General Bernard W. Rogers: The US Army: Current Posture and Future Outlook.

An assessment of the Army's ability to carry out its current and future roles as an instrument of national policy. Discussion might include the impact of the developing threat and national strategy and trends in technology.

23d ANNUAL

NATIONAL SECURITY SEMINAR

6-10 JUNE 1977



US ARMY WAR COLLEGE
CARLISLE BARRACKS, PENNSYLVANIA

"Not to promote war, but to preserve peace"

Inv 3

23d ANNUAL NATIONAL SECURITY SEMINAR

Objectives and Organization

The objectives of this seminar are:

--To provide a privileged forum in which distinguished leaders of our government may discuss their views on issues of importance to the Nation's security and welfare with students and faculty of the Army War College, and invited guests from across the country.

--To provide an extended opportunity for free and candid dialogue on these issues among the College students, faculty and guests, the latter a widely representative group of American citizens drawn from varied segments and fields of American life and endeavor.

--And finally, through all the activities of the Seminar, to enable representative American citizens to get to know some of the prospective leaders of their American armed forces, and, in turn, to permit the students "to go home again" in a sense to the society they serve.

Organizationally, this Seminar rests principally on the framework of the 16 existing College seminar groups, each having some 14 student members and a faculty instructor. Each of these groups is joined for the duration of the Seminar by some eight guests. Key issues relating to our Nation, the world and national security will have been identified by students and faculty as points of departure for discussion, and these will be given added focus by the guest speakers. It is within the free and relatively unstructured framework of seminar discussion that the fundamental purposes of NSS are best served.

Guests are not expected to prepare extensively for the Seminar week. Their individual backgrounds of experience, day-to-day awareness of key national and international issues, and personal commitment to the Nation's weal more than suffice for seminar discussions.



*Major General DeWitt C. Smith, Jr.
Commandant*



History

The US Army War College, the Army's senior educational institution, was founded in 1901 by Elihu Root, then the Secretary of War. Secretary Root's founding guidance contained words which best describe the College philosophy and have become its motto:

"Not to promote war, but to preserve peace through intelligent and adequate preparation . . . this institution is founded."

Except for the two world war periods, the College has operated continuously for over 70 years during which it has graduated some 7500 students, over 1900 of whom have achieved General or Flag Officer rank. Among its many illustrious graduates are General of the Army Dwight D. Eisenhower, General of the Army Omar N. Bradley, Fleet-Admiral William F. Halsey, Jr., General George S. Patton, Jr., General Matthew B. Ridgway, General Maxwell D. Taylor, General Hoyt S. Vandenberg, USAF, Lieutenant General John A. Lejeune, USMC, and Ambassadors Davies, Underhill, and Troxel.

Carlisle Barracks

Carlisle Barracks, located in the Cumberland Valley about 20 miles west of Harrisburg, Pa., is the second oldest military post in the United States. Carlisle Barracks was established in 1757 to defend against attacks by French-Indian forces and was initially manned by a battalion of British Regulars and Pennsylvania, Maryland, and Virginia provincials. By the time of the Revolutionary War, Carlisle Barracks was a well established post. The Army's first educational institution, The Artillery School, was started at the Barracks in 1777. Thereafter the post served as the home of The School of Cavalry Practice, and was both occupied and later attacked by Confederate forces during the Civil War. From 1880 to 1918, the famous Carlisle Indian School was its principal activity, contributing to the academic and vocational preparation of young Indians from all over America and also producing such famed athletes as Jim Thorpe. Since World War I the Barracks has been the site of several different Army service schools. The Army War College moved to Carlisle Barracks in 1951.





Mission — Curriculum — Objective

The US Army War College is dedicated to the professional education of carefully selected individuals from diverse backgrounds in the military service and government agencies. Its general purposes are to educate selected officers to serve in positions of significant responsibility in times of both peace and war, and to promote understanding of the art and science of land warfare. Additionally, it conducts strategic studies of matters related to national security. The students become better prepared, both personally and professionally, to contribute to the wise and responsible use of military power within the constitutional framework of our free society.

The academic discipline incorporates studies in those fields which concern the military profession. It provides study into the development, operation, and support of military forces; the interrelationships of military, economic, political, and social factors associated with the broad aspects of national security; and the role and utility of military force as the servant of foreign policy and an element of national power.

The learning environment is dedicated to meeting the individual needs of each student. The College recognizes the requirement for specialists who are educated in depth and have exceptional knowledge of a portion of the military profession; but it also recognizes that there is a need for knowledgeable and understanding generalists in military art and science to fill leadership roles.

The academic year is organized as a series of interrelated instructional blocks consisting of a common overview, elective courses, and studies. The common overview phase provides a broad background in domestic and international affairs which relate directly to national security; defense management and decisionmaking; leadership and command; and issues of military strategy, planning and operations. The electives program provides courses which permit study of special areas in greater depth to support the present-day need for special expertise. The studies program permits individual or group research into significant problems or opportunities associated with national security. Running concurrently are seminars on military strategy which provide a theoretical and practical base for study of historical military strategies, contemporary regional objectives, and military strategy concepts.

In time of peace, there is no more fundamental military responsibility than the education and training of the leaders and forces that serve to preserve the peace, and would defend the Nation in wartime. The College is committed to this educational need.

TENTATIVE

MONDAY

JUNE 1977						
S	M	T	W	T	F	S
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

6

JUNE 1977

Guests Arrive

**Military History Research
Collection Tours and
Briefings**

**1500: Orientation
(Seminar Groups)**

1900: Informal Social Activities

TUESDAY

JUNE 1977						
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JUNE 1977

**0845: Commandant's Welcoming
Remarks**

**0930: Major Address on
National Affairs
(Senior Government
Official)**

**1045: Plenary Session
Question and
Answer Period**

1200: Luncheon

1330: Seminar Discussions

1700: Buffet Dinner

1900: Voluntary Sessions

SCHEDULE OF EVENTS

WEDNESDAY

JUNE, 1977						
S	M	T	W	T	F	S
			1	2	3	
5	6	7	8	9	10	
12	13	14	15	16	17	
19	20	21	22	23	24	
26	27	28	29	30		

8

JUNE 1977

0900: Major Address on
Foreign Affairs
(Senior Government
Official)

1015: Plenary Session
Question and
Answer Period

1100: Seminar Discussions

1200: Luncheon

1330: Seminar Discussions

1700: Band Concert

1730: Buffet Dinner

1930: Voluntary Sessions

THURSDAY

JUNE, 1977						
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26	27	28	29	30		

9

JUNE 1977

0900: Major Address on
Maintaining the Army
(Senior Government
Official)

1015: Plenary Session
Question and
Answer Period

1100: Seminar Discussions

1200: Luncheon

1330: Seminar Discussions

1800: Commandant's Reception

FRIDAY

JUNE, 1977						
S	M	T	W	T	F	S
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10

JUNE 1977

0930: Major Address on
The Current Posture and
Future of the Army
(Chief of Staff, US Army)

1045: Plenary Session
Question and
Answer Period

1130: NSS Closing

1200: Luncheon

1330: Guests Depart

PARTICIPANTS IN THE NATIONAL SECURITY SEMINAR

Seminar Guests

The guests are widely representative American citizens who have already achieved much in many fields of American life and endeavor. They represent a cross section of age, sex, race, religion, region, experience, and contemporary interests and views. Each is invited as a citizen representative of the best in our richly diverse society, someone deeply concerned with the welfare and security of the Nation, and as a person whose experience, knowledge and interests will enable him or her to contribute helpfully to seminar group discussions.

Students

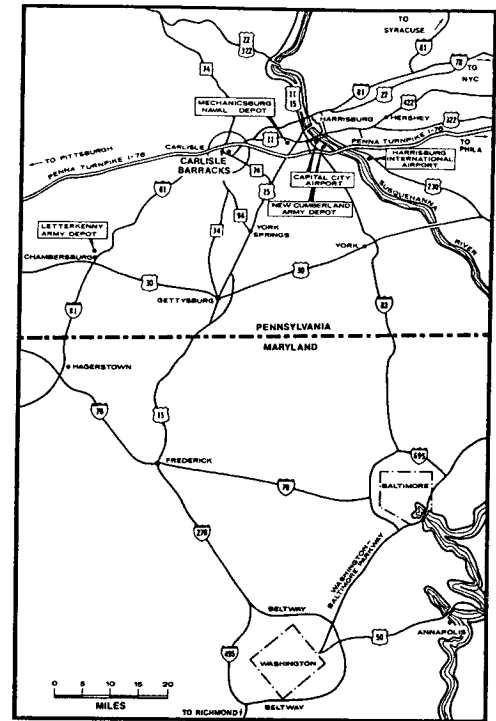
The carefully selected student body is composed of 232 military officers and 7 civilian employees of the US Government. Although the class is drawn predominately from the Army, 28 of the student officers are from the Navy, Marine Corps, Coast Guard, or Air Force. All the officer students are in the grade of either Colonel/Captain or Lieutenant Colonel/Commander, and the civilian students are of comparable grade. The students of this year's class vary in age from 35 to 49, with the average being about 41. The average length of active commissioned military service is almost 19 years; about 78% of the military students have commanded battalions or larger military organizations, and 59% of them have served on their department's headquarters staff. Almost 60% of the student body have already earned graduate degrees from civilian educational institutions before attending the War College, and of those remaining, most are currently candidates for advanced degrees in disciplines of importance to their future work.

Faculty

The resident faculty consists of 58 officers and 9 civilian professional members. Although predominately Army in composition, the faculty also includes senior military representatives of the other services and civilian college professors. Each member is selected on the basis that his formal education, his training, and his career experiences uniquely qualify him as an expert in one or more of the various categories which comprise the total discipline of military art and science. The average military faculty member holds at least one advanced degree, is serving in the grade of Colonel, has 22 years of commissioned service, and is 45 years of age. The resident faculty is augmented by distinguished leaders and educators who commute to Carlisle Barracks and conduct some of the courses offered during the electives phase of the academic year.

The US Army War College
Carlisle Barracks, Pennsylvania





Location

The US Army War College is located at Carlisle Barracks, in the Cumberland Valley of Pennsylvania, about 18 west of Harrisburg, on US route 11 south. The Borough of Carlisle adjoins the post on the south and is about 27 miles north of Gettysburg on PA route 34. A short distance north of Carlisle Barracks on US route 11 are Interchanges for I-81, exit 17W, and I-76, exit 16 (the Pennsylvania Turnpike). Highway travel time to Carlisle Barracks from Washington, DC or Philadelphia is about three hours; from New York is about four and one half hours; and from Pittsburgh is about four hours.

Carlisle Barracks (USAWC) telephone
(717) 245-3131

Travel

Key air and railroad terminals are located in the vicinity of Harrisburg. Trans World and Allegheny Airlines fly regularly scheduled flights into Harrisburg International Airport. The Penn-Central Railroad also services Harrisburg.

A representative of this command will be on hand to meet visitors arriving at Harrisburg or Carlisle transportation terminals and to arrange further transportation to Carlisle Barracks.



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DEPARTMENT OF THE ARMY

Office of the Commandant
US Army War College
Carlisle Barracks, PA 17013

AWCAC

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Admiral Stansfield Turner
Director, Central Intelligence
CIA Headquarters
Washington, DC 20505

